	Alabama A & M University		
	T&F /FTE	Approp /FTE	T&F + Approp /FTE
Peer Average	\$24,193,904	\$41,451,773	\$65,645,677
Institution Amount	\$46,080,916	\$40,521,522	\$86,602,438
Peer Average \$/FTE	\$5,186	\$8,885	\$14,071
Institution \$/FTE	\$9,590	\$8,433	\$18,023
% Over/Under Peer Average	184.93%	94.91%	128.09%
Amount Over/Under to bring to Peer Average	\$21,162,538	(\$2,171,503)	\$18,991,035
Amount Over/Under to bring to ACHE Goal	(\$21,162,538)	\$0	(\$21,162,538)
Adjusted Institution Amount	\$46,080,916	\$40,521,522	\$86,602,438
% Over/Under Peer Average	184.93%	94.91%	128.09%
_	•	•	

Alabama State University			
T&F	Approp	T&F + Approp	
/FTE	/FTE	/FTE	
\$47,749,606	\$50,289,280	\$98,038,886	
\$43,736,933	\$42,298,590	\$86,035,523	
\$7,591	\$7,995	\$15,586	
\$8,668	\$8,383	\$17,050	
114.18%	104.85%	109.40%	
\$5,432,630	\$1,956,984	\$7,389,614	
(\$5,432,630) (\$1,956,984) (\$7,389,614)			
\$43,736,933	\$42,298,590	\$86,035,523	
114.18%	104.85%	109.40%	

Athens State University		
T&F	Approp	T&F + Approp
/FTE	/FTE	/FTE
\$16,455,191	\$26,035,756	\$42,490,947
\$14,312,948	\$11,882,035	\$26,194,983
\$6,071	\$9,605	\$15,676
\$6,140	\$5,097	\$11,238
101.15%	53.07%	71.69%
\$162,378	(\$10,507,301)	(\$10,344,923)
(\$162,378)	\$8,268,367	\$8,105,989
\$14,312,948	\$20,150,402	\$34,463,350
101.15%	90.00%	94.32%

Peer Average
Institution Amount
Peer Average \$/FTE
Institution \$/FTE
% Over/Under Peer Average
Amount Over/Under to bring to Peer Average

Amount Over/Under to bring to ACHE Goal Adjusted Institution Amount % Over/Under Peer Average

Auburn University		
T&F	Approp	T&F + Approp
/FTE	/FTE	/FTE
\$324,936,399	\$246,082,987	\$571,019,385
\$382,336,340	\$225,286,204	\$607,622,544
\$11,911	\$9,021	\$20,932
\$15,526	\$9,148	\$24,674
130.34%	101.41%	117.88%
\$89,006,779	\$3,139,917	\$92,146,696
(\$89,006,779) (\$3,139,917) (\$92,146,696)		
\$382,336,340	\$225,286,204	\$607,622,544
130.34%	101.41%	117.88%

Auburn University at Montgomery			
T&F	Approp	T&F + Approp	
/FTE	/FTE	/FTE	
\$37,171,554	\$31,306,308	\$68,477,862	
\$32,502,136	\$22,775,297	\$55,277,433	
\$6,644	\$5,595	\$12,239	
\$8,210	\$5,753	\$13,962	
123.57%	102.81%	114.08%	
\$6,199,690	\$623,077	\$6,822,767	
(\$6,199,690) \$0 (\$6,199,690			
\$32,502,136	\$22,775,297	\$55,277,433	
123.57%	102.81%	114.08%	

Jacksonville State University			
T&F	Approp	T&F + Approp	
/FTE	/FTE	/FTE	
\$53,478,294	\$46,847,136	\$100,325,430	
\$45,009,792	\$37,095,160	\$82,104,952	
\$7,185	\$6,294	\$13,479	
\$6,566	\$5,411	\$11,977	
91.39%	85.98%	88.86%	
(\$4,241,489)	(\$6,049,101)	(\$10,290,590)	
\$4,241,489	\$1,734,675	\$5,976,164	
\$49,251,281	\$38,829,835	\$88,081,116	
100.00%	90.00%	95.33%	

Peer Average
Institution Amount
Peer Average \$/FTE
Institution \$/FTE
% Over/Under Peer Average
Amount Over/Under to bring to Peer Average

Amount Over/Under to bring to ACHE Goal Adjusted Institution Amount % Over/Under Peer Average

Troy University		
T&F	Approp	T&F + Approp
/FTE	/FTE	/FTE
\$91,982,853	\$64,594,798	\$156,577,650
\$122,559,891	\$47,521,124	\$170,081,015
\$7,309	\$5,132	\$12,441
\$9,080	\$3,521	\$12,600
124.24%	68.60%	101.28%
\$23,909,587	(\$21,755,880)	\$2,153,707
(\$23,909,587) \$14,828,180 (\$9,081,407)		

(\$23,909,587)	\$14,828,180	(\$9,081,407)
\$122,559,891	\$62,349,304	\$184,909,195
124.24%	90.00%	110.11%

University of Alabama			
T&F	Approp	T&F + Approp	
/FTE	/FTE	/FTE	
\$252,728,232	\$148,604,850	\$401,333,082	
\$476,732,091	\$148,441,872	\$625,173,963	
\$10,239	\$6,021	\$16,260	
\$13,888	\$4,324	\$18,212	
135.64%	71.83%	112.01%	
\$125,255,776	(\$58,227,105)	\$67,028,672	
(\$125,255,776)	\$37,560,207	(\$87,695,569)	
\$476,732,091	\$186,002,079	\$662,734,170	
135.64%	90.00%	118.74%	

University of Alabama at Birmingham		
T&F	Approp	T&F + Approp
/FTE	/FTE	/FTE
\$272,464,114	\$248,963,296	\$521,427,410
\$183,276,834	\$267,437,013	\$450,713,847
\$12,103	\$11,059	\$23,162
\$12,132	\$17,703	\$29,835
100.24%	160.07%	128.81%
\$434,412	\$100,365,278	\$100,799,690
(\$131 112)	¢n.	/\$A3A A12\

(\$434,412)	\$0	(\$434,412)
\$183,276,834	\$267,437,013	\$450,713,847
100.24%	160.07%	128.81%

Peer Average
Institution Amount
Peer Average \$/FTE
Institution \$/FTE
% Over/Under Peer Average
Amount Over/Under to bring to Peer Average

Amount Over/Under to bring to ACHE Goal Adjusted Institution Amount % Over/Under Peer Average

University of Alabama in Huntsville					
T&F	Approp	T&F + Approp			
/FTE	/FTE	/FTE			
\$110,387,530	\$68,838,358	\$179,225,888			
\$57,817,833	\$44,959,223	\$102,777,056			
\$11,145	\$6,950	\$18,096			
\$8,986	\$6,988	\$15,974			
80.63%	100.54%	88.28%			
(\$13,891,765)	\$240,667	(\$13,651,097)			
\$13,891,765	\$0	\$13,891,765			
\$71,709,598	\$44,959,223	\$116,668,821			
100.00%	100.54%	100.21%			

University of Montevallo					
T&F	Approp	T&F + Approp			
/FTE	/FTE	/FTE			
\$20,829,530	\$29,664,372	\$50,493,902			
\$22,450,446	\$18,015,810	\$40,466,256			
\$5,357	\$7,629	\$12,985			
\$8,405	\$6,745	\$15,150			
156.91%	88.42%	116.67%			
\$8,142,699	(\$2,360,566)	\$5,782,133			
(\$8,142,699)	\$322,928	(\$7,819,771)			
\$22,450,446	\$18,338,738	\$40,789,184			
156.91%	90.00%	117.60%			

University of North Alabama						
T&F	Approp	T&F + Approp				
/FTE	/FTE	/FTE				
\$44,652,478	\$47,442,658	\$92,095,136				
\$39,672,382	\$28,369,978	\$68,042,360				
\$6,874	\$7,304	\$14,178				
\$6,755	\$4,831	\$11,586				
98.26%	66.14%	81.71%				
(\$701,318)	(\$14,526,535)	(\$15,227,853)				
\$701,318	\$10,236,884	\$10,938,202				
\$40,373,700	\$38,606,862	\$78,980,562				
100.00%	90.00%	94.85%				

Peer Average
Institution Amount
Peer Average \$/FTE
Institution \$/FTE
% Over/Under Peer Average
Amount Over/Under to bring to Peer Average

Amount Over/Under to bring to ACHE Goal Adjusted Institution Amount % Over/Under Peer Average

University of South Alabama				
T&F	Approp	T&F + Approp		
/FTE	/FTE	/FTE		
\$170,653,463	\$139,066,124	\$309,719,587		
\$137,074,000	\$105,024,000	\$242,098,000		
\$9,393	\$7,654	\$17,047		
\$8,858	\$6,787	\$15,644		
94.31%	88.67%	91.77%		
(\$8,275,901)	(\$13,422,159)	(\$21,698,059)		
\$8,275,901	\$1,577,543	\$9,853,444		
\$145,349,901	\$106,601,543	\$251,951,444		
100.00%	90.00%	95.51%		

University of West Alabama					
T&F	Approp	T&F + Approp			
/FTE	/FTE	/FTE			
\$26,131,577	\$22,646,679	\$48,778,256			
\$24,311,868	\$14,356,099	\$38,667,967			
\$6,674	\$5,784	\$12,457			
\$7,790	\$4,600	\$12,390			
116.72%	79.53%	99.46%			
\$3,483,414	(\$3,694,679)	(\$211,265)			
(\$3,483,414)	\$1,889,601	(\$1,593,813)			
\$24,311,868	\$16,245,700	\$40,557,568			
116.72%	90.00%	104.32%			

	Bevill St	ate Community	College	Bishop	State Communi	ty College	Calhou	n State Commu	inity College
	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp
	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE
Peer Average	\$7,063,596	\$12,147,359	\$19,210,955	\$5,864,151	\$14,241,983	\$20,106,134	\$16,416,719	\$28,035,520	\$44,452,239
Institution Amount	\$6,113,441	\$15,608,973	\$21,722,414	\$4,618,448	\$13,573,061	\$18,191,509	\$22,814,098	\$24,402,097	\$47,216,195
Peer Average \$/FTE	\$2,608	\$4,485	\$7,092	\$2,086	\$5,067	\$7,153	\$2,649	\$4,524	\$7,173
Institution \$/FTE	\$2,145	\$5,477	\$7,622	\$1,964	\$5,773	\$7,738	\$3,253	\$3,480	\$6,733
% Over/Under Peer Average	82.26%	122.13%	107.47%	94.16%	113.95%	108.18%	122.81%	76.92%	93.86%
Amount Over/Under to bring to Peer Average	(1,318,554)	2,828,073	1,509,519	(286,251)	1,661,253	1,375,002	4,236,771	(7,323,183)	(3,086,412)
Amount Over/Under to bring to ACHE Goal	\$1,318,554	\$0	\$1,318,554	\$286,251	(\$470,072)	\$0	(\$2,379,038)	\$4,150,655	\$1,771,617
Adjusted Institution Amount	\$7,431,995	\$15,608,973	\$23,040,968	\$4,904,699	\$13,102,989	\$18,007,688	\$20,435,060	\$28,552,752	\$48,987,812
% Over/Under Peer Average	100.00%	122.13%	113.99%	100.00%	110.00%	107.08%	110.00%	90.00%	97.39%
	Central S	State Community	/ College	Chattahoocl	hee Valley Com	munity College	Coastal A	labama Comm	unity College
	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp
	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE
Peer Average	\$3,539,847	\$7,973,088	\$11,512,936	\$2,890,378	\$7,115,622	\$10,006,000	\$14,513,137	\$23,262,780	\$37,775,917
Institution Amount	\$2,882,587	\$8,151,935	\$11,034,522	\$2,539,626	\$5,825,127	\$8,364,753	\$12,675,536	\$25,804,358	\$38,479,894
Peer Average \$/FTE	\$2,055	\$4,629	\$6,684	\$2,165	\$5,331	\$7,496	\$2,431	\$3,897	\$6,328
Institution \$/FTE	\$2,065	\$5,839	\$7,904	\$1,867	\$4,283	\$6,151	\$2,156	\$4,388	\$6,544
% Over/Under Peer Average	100.48%	126.16%	118.26%	86.24%	80.35%	82.05%	88.66%	112.61%	103.41%
Amount Over/Under to bring to Peer Average	13,718	1,690,146	1,703,864	(405,247)	(1,424,651)	(1,829,898)	(1,620,769)	2,889,133	1,268,364
Amount Over/Under to bring to ACHE Goal	\$0	(\$1,043,967)	(\$1,043,967)	 \$405,247	\$699,673	\$1,104,920	\$1,620,769	\$0	\$1,620,769
Adjusted Institution Amount	\$2,882,587	\$7,107,968	\$9,990,555	\$2,944,873	\$6,524,800	\$9,469,673	\$14,296,305	\$25,804,358	\$40,100,663
% Over/Under Peer Average	100.48%	110.00%	107.07%	100.00%	90.00%	92.89%	100.00%	112.61%	107.76%
	Drake State Co	ommunity & Tec	hnical College	Enterpris	e State Commu	nity College	Gadsde	n State Commu	ınity College
	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp
	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE
Peer Average	\$1,738,769	\$5,548,332	\$7,287,101	\$4,624,671	\$10,448,983	\$15,073,653	\$9,996,034	\$16,537,137	\$26,533,170
Institution Amount	\$889,654	\$4,855,588	\$5,745,242	\$3,507,207	\$10,703,887	\$14,211,094	\$6,950,370	\$21,771,782	\$28,722,152
Peer Average \$/FTE	\$2,162	\$6,899	\$9,062	\$2,748	\$6,209	\$8,956	\$2,282	\$3,776	\$6,058
Institution \$/FTE	\$1,225	\$6,688	\$7,914	\$2,427	\$7,408	\$9,835	\$1,783	\$5,585	\$7,368
% Over/Under Peer Average	56.67%	96.94%	87.33%	88.33%	119.31%	109.81%	78.12%	147.92%	121.62%
Amount Over/Under to bring to Peer Average	(680,103)	(153,434)	(833,537)	(463,470)	1,732,538	1,269,068	(1,946,659)	7,052,805	5,106,146
Amount Over/Under to bring to ACHE Goal	\$680,103	\$0	\$680,103	 \$463,470	\$0	\$463,470	\$1,946,659	\$0	\$1,946,659
Adjusted Institution Amount	\$1,569,757	\$4,855,588	\$6,425,345	\$3,970,677	\$10,703,887	\$14,674,564	\$8,897,029	\$21,771,782	\$30,668,811
% Over/Under Peer Average	100.00%	96.94%	97.67%	100.00%	119.31%	113.39%	100.00%	147.92%	129.86%

	Ingram State Technical College			
	T&F	Approp	T&F + Approp	
	/FTE	/FTE	/FTE	
Peer Average	\$1,975,571	\$4,504,950	\$6,480,521	
Institution Amount	\$5,802	\$7,788,325	\$7,794,127	
Peer Average \$/FTE	\$2,656	\$6,056	\$8,712	
Institution \$/FTE	\$10	\$13,883	\$13,893	
% Over/Under Peer Average	0.39%	229.25%	159.48%	
Amount Over/Under to bring to Peer Average	(1,484,042)	4,390,991	2,906,948	
Amount Over/Under to bring to ACHE Goal	\$1,484,042	\$0	\$1,484,042	
Adjusted Institution Amount	\$1,489,844	\$7,788,325	\$9,278,169	
% Over/Under Peer Average	100.00%	229.25%	189.85%	

Jefferson State Community College				
T&F	Approp	T&F + Approp		
/FTE	/FTE	/FTE		
\$16,699,215	\$23,875,688	\$40,574,903		
\$17,189,370	\$20,087,142	\$37,276,512		
\$2,842	\$4,063	\$6,905		
\$3,035	\$3,546	\$6,581		
106.80%	87.29%	95.32%		
1,094,015	(2,925,178)	(1,831,163)		
\$0	\$623,946	\$623,946		
\$17,189,370	\$20,711,088	\$37,900,458		
106.80%	90.00%	96.91%		

	Lawson State Community College					
	T&F	Approp	T&F + Approp			
	/FTE	/FTE	/FTE			
	\$5,927,501	\$12,317,464	\$18,244,965			
	\$3,621,475	\$13,481,249	\$17,102,724			
	\$2,285	\$4,749	\$7,035			
	\$1,453	\$5,408	\$6,860			
	63.56%	113.86%	97.52%			
	(2,076,231)	1,641,303	(434,928)			
	\$2,076,231	\$0	\$2,076,231			
Г	\$5,697,706	\$13,481,249	\$19,178,955			
	100.00%	113.86%	109.36%			

Peer Average
Institution Amount
Peer Average \$/FTE
Institution \$/FTE
% Over/Under Peer Average
Amount Over/Under to bring to Peer Average

Amount Over/Under to bring to ACHE Goal Adjusted Institution Amount % Over/Under Peer Average

Lurleen B. Wallace Community College							
T&F	Approp	T&F + Approp					
/FTE	/FTE	/FTE					
\$5,004,495	\$10,034,862	\$15,039,357					
\$2,499,921	\$6,854,851	\$9,354,772					
\$3,091	\$6,197	\$9,288					
\$1,797	\$4,928	\$6,725					
58.15%	79.52%	72.41%					
(1,799,272)	(1,765,760)	(3,565,032)					
\$1,799,272 \$903,699 \$2,702,9							
\$4,299,193	\$7,758,550	\$12,057,742					
100.00%	90.00%	93.33%					

Marion Military Institute						
T&F	Approp	T&F + Approp				
/FTE	/FTE	/FTE				
\$3,362,524	\$3,913,938	\$7,276,462				
\$1,388,061	\$6,843,936	\$8,231,997				
\$3,322	\$3,867	\$7,189				
\$2,941	\$14,500	\$17,441				
88.52%	374.95%	242.59%				
(180,076)	5,018,643	4,838,568				
\$180,076	\$0	\$180,076				
\$1,568,137	\$6,843,936	\$8,412,073				
100.00%	374.95%	247.89%				

Northeast Alabama Community College							
T&F	Approp	T&F + Approp					
/FTE	/FTE	/FTE					
\$6,633,542	\$10,717,321	\$17,350,864					
\$3,971,510	\$7,842,165	\$11,813,675					
\$2,891	\$4,671	\$7,562					
\$2,088	\$4,123	\$6,211					
72.22%	88.27%	82.14%					
(1,527,383)	(1,041,987)	(2,569,370)					
\$1,527,383	\$1,680,954						
\$5,498,893	\$153,572 \$7,995,737	\$13,494,629					
100.00%	90.00%	93.82%					

Peer Average
Institution Amount
Peer Average \$/FTE
Institution \$/FTE
% Over/Under Peer Average
Amount Over/Under to bring to Peer Average

Amount Over/Under to bring to ACHE Goal Adjusted Institution Amount % Over/Under Peer Average

Northwest-Shoals Community College						
T&F	Approp	T&F + Approp				
/FTE	/FTE					
\$5,614,463	\$19,706,510					
\$5,827,153	\$11,752,087	\$17,579,240				
\$1,872	\$4,700	\$6,572				
\$2,322	\$4,682	\$7,004				
123.98%	99.62%	106.56%				
1,127,238	(44,484)	1,082,754				

(\$657,247)	\$0	(\$657,247)
\$5,169,906	\$11,752,087	\$16,921,993
110.00%	99.62%	102.58%

Reid State Technical College						
T&F	Approp	T&F + Approp				
/FTE	/FTE					
\$1,824,550	\$4,827,337	\$6,651,887				
\$829,464	\$4,620,820	\$5,450,284				
\$2,684	\$7,100	\$9,784				
\$1,938	\$10,796	\$12,734				
72.22%	152.06%	130.16%				
(319,098)	1,581,990	1,262,892				
(319,098)	1,581,990					

\$319,098	\$0	\$319,098
\$1,148,562	\$4,620,820	\$5,769,382
100.00%	152.06%	137.78%

Shelton State Community College						
T&F	Approp	T&F + Approp				
/FTE	/FTE	/FTE				
\$9,136,392	\$13,300,593	\$22,436,985				
\$8,510,258	\$17,483,256	\$25,993,514				
\$2,601	\$3,787	\$6,388				
\$2,357	\$4,843	\$7,200				
90.63%	127.90%	112.72%				
(879,742)	3,813,465	2,933,723				

\$879,742	\$0	\$879,742
\$9,390,000	\$17,483,256	\$26,873,256
100.00%	127.90%	116.54%

	Snead State Community College		Souther	Southern Union Community College			Trenholm State Community College		
	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp
	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE
Peer Average	\$4,431,701	\$11,075,019	\$15,506,719	\$11,772,337	\$16,728,056	\$28,500,394	\$3,482,123	\$7,899,958	\$11,382,081
Institution Amount	\$5,036,663	\$6,962,251	\$11,998,914	\$9,109,375	\$14,241,846	\$23,351,221	\$3,378,077	\$8,823,844	\$12,201,921
Peer Average \$/FTE	\$1,872	\$4,679	\$6,551	\$2,826	\$4,016	\$6,842	\$2,744	\$6,225	\$8,969
Institution \$/FTE	\$2,375	\$3,283	\$5,657	\$2,338	\$3,655	\$5,992	\$2,694	\$7,037	\$9,730
% Over/Under Peer Average	126.84%	70.16%	86.36%	82.71%	91.00%	87.58%	98.18%	113.04%	108.49%
Amount Over/Under to bring to Peer Average	1,065,713	(2,961,332)	(1,895,620)	(1,904,501)	(1,408,465)	(3,312,966)	(62,639)	1,017,825	955,186
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Amount Over/Under to bring to ACHE Goal	(\$668,618)	\$1,968,974	\$1,300,357	\$1,904,501	\$0	\$1,904,501	\$62,639	\$0	\$62,639
Adjusted Institution Amount	\$4,368,045	\$8,931,225	\$13,299,271	\$11,013,876	\$14,241,846	\$25,255,722	\$3,440,716	\$8,823,844	\$12,264,560
% Over/Under Peer Average	110.00%	90.00%	95.72%	100.00%	91.00%	94.72%	100.00%	113.04%	109.05%
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	Wallace State	Community Coll	ege - Dothan	Wallace State	Community Col	lege - Hanceville	Wallace Sta	te Community	College - Selma
	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp	T&F	Approp	T&F + Approp
	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE	/FTE
Peer Average	\$10,234,362	\$14,871,683	\$25,106,045	\$11,850,244	\$19,484,648	\$31,334,892	\$2,742,538	\$12,908,327	\$15,650,864
Institution Amount	\$7,371,341	\$15,038,702	\$22,410,043	\$12,923,080	\$18,500,968	\$31,424,048	\$1,921,343	\$7,857,190	\$9,778,533
Peer Average \$/FTE	\$2,882	\$4,188	\$7,071	\$2,534	\$4,166	\$6,699	\$1,465	\$6,897	\$8,362
Institution \$/FTE	\$2,110	\$4,304	\$6,414	\$3,012	\$4,312	\$7,323	\$1,361	\$5,565	\$6,925
% Over/Under Peer Average	73.19%	102.76%	90.71%	118.87%	103.50%	109.31%	92.87%	80.69%	82.82%
Amount Over/Under to bring to Peer Average	(2,699,515)	404,613	(2,294,902)	2,051,320	625,183	2,676,503	(147,612)	(1,880,780)	(2,028,391)
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Amount Over/Under to bring to ACHE Goal	\$2,699,515	\$0	\$2,699,515	(\$964,144)	\$0	(\$964,144)	\$147,612	\$906,983	\$1,054,595
Adjusted Institution Amount	\$10,070,856	\$15,038,702	\$25,109,558	\$11,958,936	\$18,500,968	\$30,459,904	\$2,068,955	\$8,764,173	\$10,833,128
% Over/Under Peer Average	100.00%	102.76%	101.64%	110.00%	103.50%	105.96%	100.00%	90.00%	91.75%